

# 2024 Treasurers Meeting

NAACT | Fall 2024



#### **Conversation with New CIO**



#### **Asset Class Returns**

2009-	-2023																
Ann.	Vol.	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	YTD
Large Cap	Small Cap	EM Equity	REITS	REITS	REITS	Small Cap	REITS	REITS	Sm all Cap	EM Equity	Cash	Large Cap	Small Cap	REITs	Comdty.	Large Cap	Large Cap
14.0% Small Cap	21.9% REITs	79.0% High Yield	27.9% Small Cap	8.3% Fixed Income	19.7% High Yield	38.8% Large Cap	28.0% Large Cap	2.8% Large Cap	21.3% High Yield	37.8% DM Equity	1.8% Fixed Income	31.5% REITs	20.0% EM Equity	41.3% Large Cap	16.1% Cash	26.3% DM Equity	15.3% EM Equity
11.3%	21.2%	59.4%	26.9%	7.8%	19.6%	32.4%	13.7%	1.4%	14.3%	25.6%	0.0%	28.7%	18.7%	28.7%	1.5%	18.9%	7.7%
REITs 10.9%	EM Equity 20.3%	DM Equity 32.5%	EM Equity 19.2%	High Yield 3.1%	EM Equity 18.6%	DM Equity 23.3%	Fixed Income 6.0%	Fixed Income 0.5%	Large Cap 12.0%	Large Cap 21.8%	REITs -4.0%	Sm all Cap 25.5%	Large Cap 18.4%	Comdty. 27.1%	High Yield -12.7%	Small Cap 16.9%	DM Equity 5.7%
High Yield 8.6%	DM Equity 18.4%	REITs 28.0%	Comdty. 16.8%	Large Cap 2.1%	DM Equity 17.9%	Asset Allec. 14/9%	Asset Alle: 5.2%	Cash 0.0%	Comdty.	Small Cap 14.6%	High Yield -4.1%	DM Equity 22.7%	Asset All <b>O</b> s.	Small Cap 14.8%	Fixed Income -13.0%	Asset Allec.	Asset Alloc. 5.5%
Asset Alloc. 8.1%	16.4 % Comdty. 16.6%	28.0 % Sm all Cap 27.2%	Large Cap 15.1%	Cash 0.1%	Sm all Cap 16.3%	ligh Yield 7.3%	Small Cap 4.9%	DM Equity -0.4%	EM Equity 11.6%	Asset Alloc. 14.6%	-4.1% Large Cap -4.4%	Asset Alle: 19.5%	DM Equity 8.3%	Asset Allec. 13.5%	-13.0% Asset Allec. -13.9%	High Yield 14.0%	5.5% Comdty. 5.1%
DM Equity 7.4%	Large Cap 16.1%	Large Cap 26.5%	High Yield 14.8%	Asset All <b>e</b> c. -0.7%	Large Cap 16.0%	R⊟Ts 2.9%	Cash 0.0%	Asset Allec. -2.0%	REITs 8.6% /	High Yield 10.4%	Asset Allec. -5.8%	EM Equity 18.9%	Fixed Income 7.5%	DM Equity 11.8%	DM Equity -14.0%	REITs 11.4%	High Yield 3.2%
EM Equity 6.9%	High Yield 11.5%	Asset All <del>oc.</del> 25.0%	Asset Allerc. 13.3%	Sm all Cap -4.2%	Asset Allec. 12.2%	Cash 0.0%	High Yield 0.0%	High Yield -2.7%	Asset Alloc. 8.3%	REITs 8.7%	Sm all Cap -11.0%	High Yield 12.6%	High Yield 7.0%	High Yield 1.0%	Large Cap -18.1%	EM Equity 10.3%	Cash 2.7%
Fixed Income 2.7%	Asset Alloc. 11.5%	Comdty. 18.9%	DM Equity 8.2%	DM Equity -11.7%	Fixed Income 4.2%	Fixed Income -2.0%	EM Equity -1.8%	Sm all Cap -4.4%	Fixed Income 2.6%	Fixed Income 3.5%	Comdty. -11.2%	Fixed Income 8.7%	Cash 0.5%	Cash 0.0%	EM Equity -19.7%	Fixed Income 5.5%	Sm all Cap 1.7%
Cash 0.8%	Fixed Income 4.5%	Fixed Income 5.9%	Fixed Income 6.5%	Comdty. -13.3%	Cash 0.1%	EM Equity -2.3%	DM Equity -4.5%	EM Equity -14.6%	DM Equity 1.5%	Comdty. 1.7%	DM Equity -13.4%	Com dty. 7.7%	Comdty. -3.1%	Fixed Income -1.5%	Sm all Cap -20.4%	Cash 5.1%	Fixed Income -0.7%
Comdty.	Cash	Cash	Cash	EM Equity	Comdty.	Comdty.	Comdty.	Comdty.	Cash	Cash	EM Equity	Cash	RETs	EM Equity	REITS	Comdty.	REITS
-0.2%	0.7%	0.1%	0.1%	-18.2%	-1.1%	-9.5%	-17.0%	-24.7%	0.3%	0.8%	-14.2%	2.2%	-5.1%	-2.2%	-24.9%	-7.9%	-2.2%

Source: Bloomberg, FactSet, MSCI, NAREIT, Russell, Standard & Poor's, J.P. Morgan Asset Management. Guide to the Markets – U.S. Data as of June 30, 2024

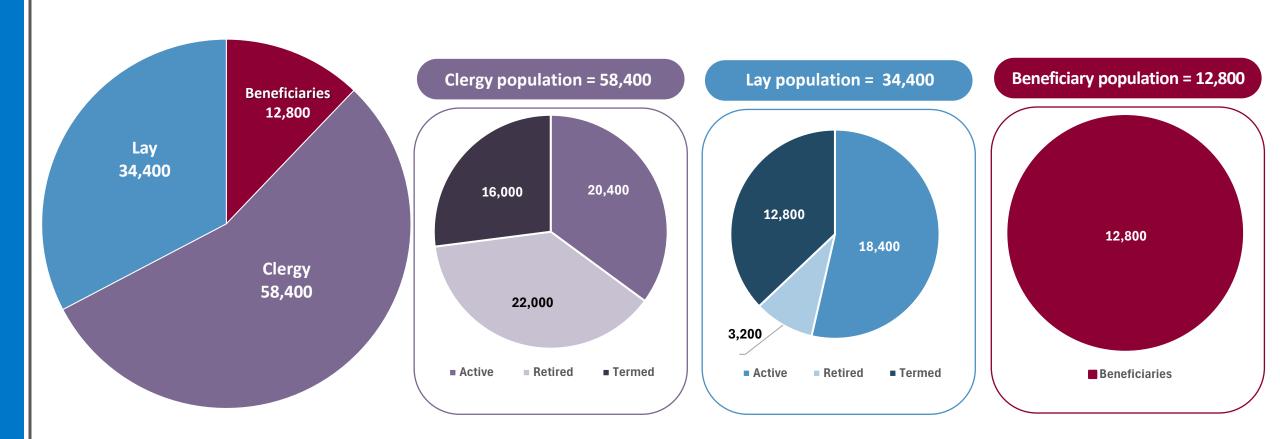
## **Investment Updates**

- Adding Social Values Choice Fund For Institutional Clients in 2024
- Plan on Adding Social Values Choice to Life Stage in 2026
- Ongoing Dialog around Engagement especially concerning Fossil Fuels



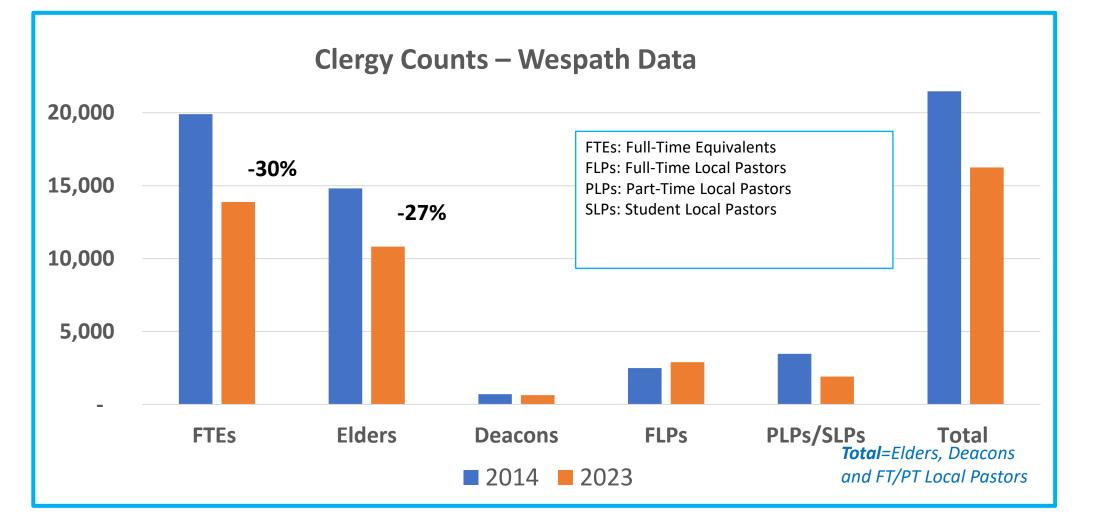


#### General Wespath Update

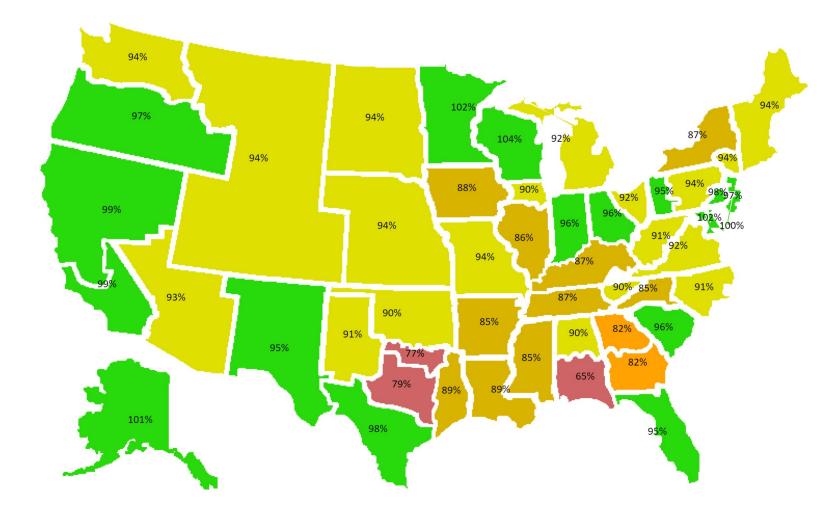


## Who We Serve

# **Changes in the Clergy Workforce**

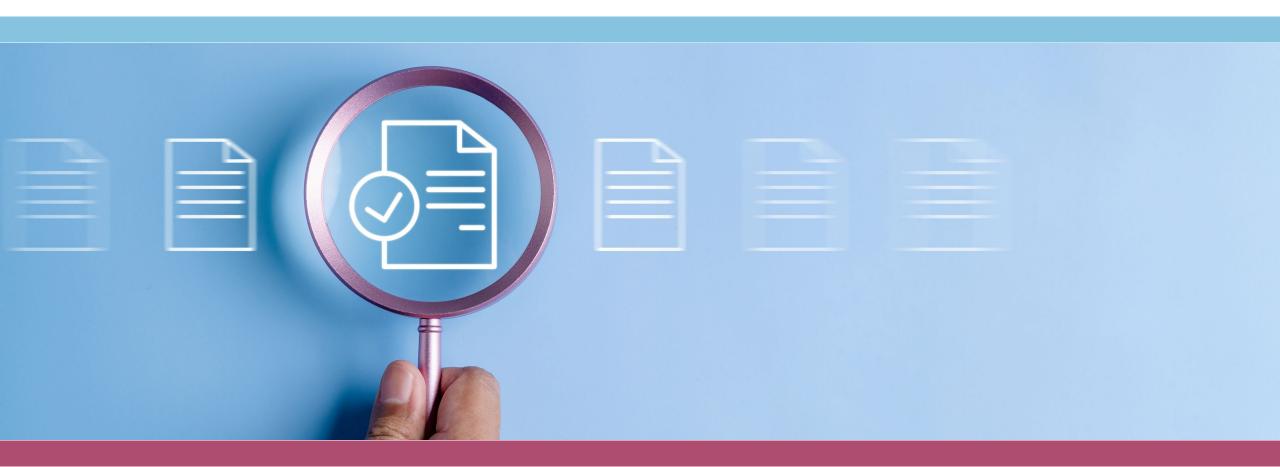


## Female to Male Clergy Average Pay Ratio\*



Legend < 75% 75% to 80% 80% to 85% 85% to 90% 90% to 95% > 95%

\*For Full-Time Clergy in CRSP, as of 12/31/2023. Does not consider years of service.



#### Ongoing and Heading Into 2025



## **Items Addressed**

- Expanded Benefit Conversion from DB to DC for Local Pastors and Provisional Elders
- MPP 65% Option to Lifestage
- Removed Moving Expenses and Onetime payment from CRSP
- CPP Voluntary Transition Program and Temporary Disability Benefit
- Finalizing Benefit Projection Tool

## **Items Addressed**

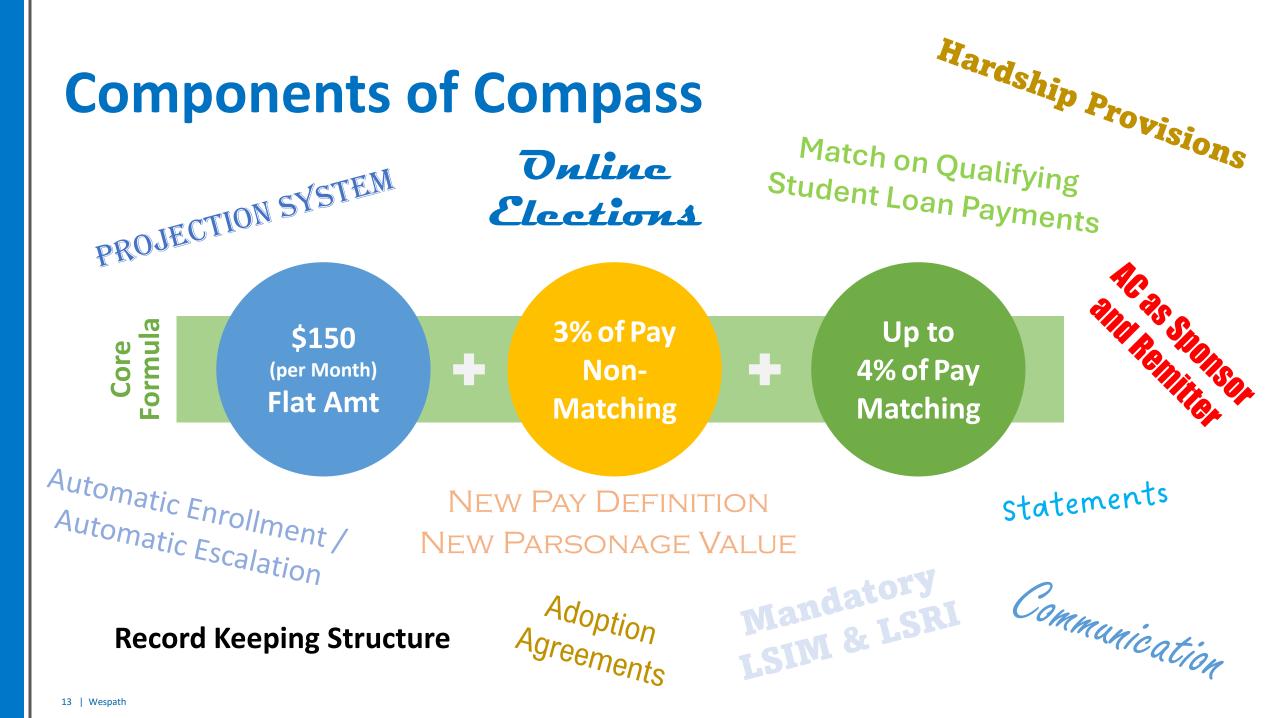
- Updated Benefit Payment Screen
  For Participants
- Derisking of Defined Benefit Plans
- Automated Processing of CPP Death Benefits



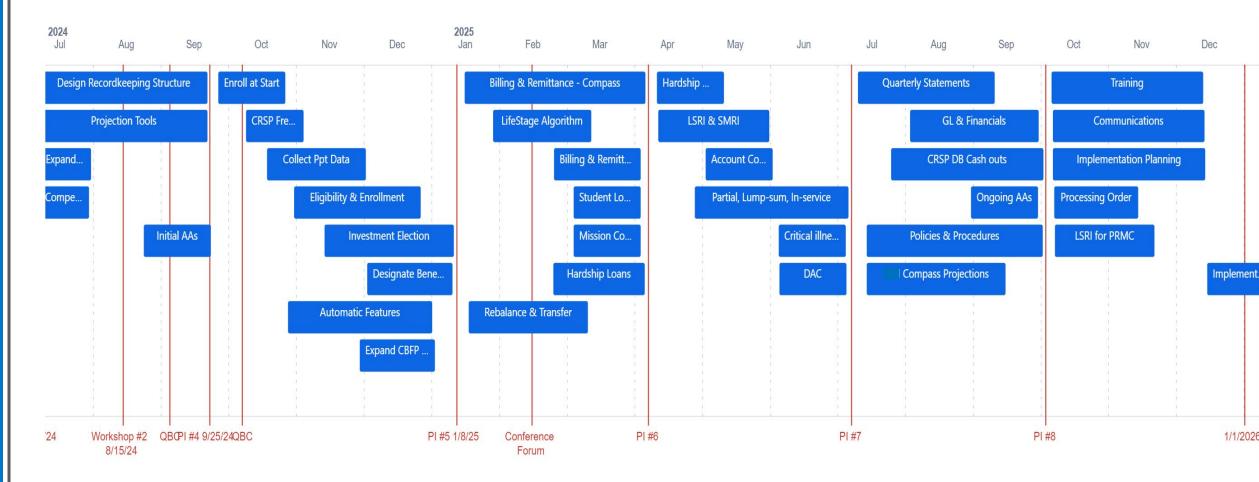


# 2024 through Early 2025

- Compass
  - Who is covered?
  - Automatic Features
  - Remittance Model
  - How to Bill?
  - Participant Education
- SWAPs
- Streamline CPP Death Benefits



# **Project View**





#### **Redirections and Swaps**



# **Legally One Plan**

- CRSP, MPP and Pre-82 are legally one plan
- Allows flexibility in the way Pre-82 surplus is used
  - Cover the cost of PSR increases
  - Redirection: cover the CRSP contribution for your conference
  - Swap: cover the CRSP or Pre-82 contribution for another conference

#### **Redirection Example**

#### **Valuation Results**

#### **Contribution Payment**

Plan Sponsor	Pre-82 Surplus	Pre-82 Contribution	CRSP Contribution		Pre-82 Surplus Use	Cash	
Conf. A	\$5.0M	\$0	\$2.0M		\$2.0M	\$0	
Conf. B	\$0.2M	\$0	\$0.5M		\$0.2M	\$0.3M	

## Swap Example

#### **Valuation Results**

#### **Contribution Payment**

Plan Sponsor	Pre-82 Surplus	Pre-82 Contribution	CRSP Contribution	<u><b>Conf A</b></u> Pre-82 Surplus Use	Cash
Conf. A	\$5.0M	\$0	\$2.0M	\$2.0M	\$0
Conf. C	N/A	\$1.5M	\$2.5M	\$3.0M	\$1.0M
				\$5.0M	

Conference C would then also pay \$3.0M in cash to Conference A

# **Pre-82 Surplus is Notional**

- 2024 Surplus was determined as of Jan. 1, 2022
- Plan assets are exposed to the market between 2022 and 2024
- Market performance may have eroded plan assets even though communicated surplus is still available for use





# **Time is Running Out**

- Less opportunity to use Pre-82 surplus once Compass starts
- Wespath will reach out to conferences with over \$10M in 2024 surplus
  - Review the impact of recent market results



#### **Conferences In Need of Partner**

#### **Conferences That Can Partner**

South Carolina	Indiana	East Ohio	Wisconsin	Virginia	Rio Texas	
California- Pacific	Susquehanna	Great Plains	Mississippi	Central Texas	Peninsula- Delaware	
Mountain Sky	Baltimore- Washington	North Georgia	North	Desert	Northern	
Western Pennsylvania	North Alabama	West Virginia	Texas	Southwest	Illinois	
	Tennessee- Western Kentucky		Northwest Texas	New Mexico	North Carolina	

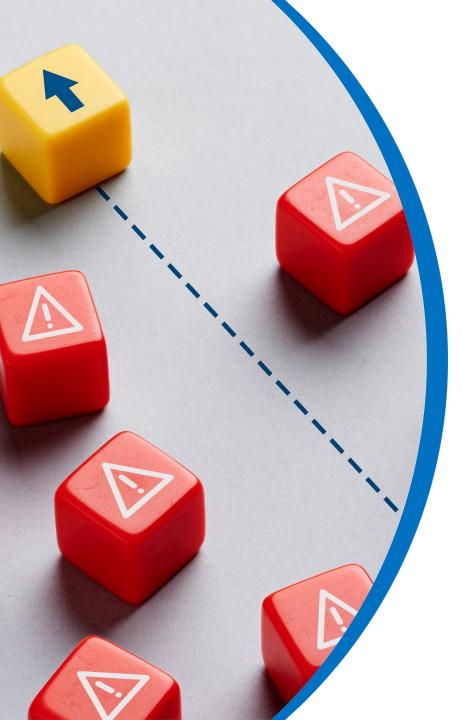


# Plan Sponsor Strategy

Identifying Opportunities for Improvement







# **Advancing Plan Sponsor Experience**

- Created **Strategic Task Force** that includes Bishops, Treasurers, Benefits Officers and other key roles
- Denominational changes provide an opportunity and urgency to focus on current Conference plan sponsors
- Strategic evaluation, review of prior road map, and current administrative pain points require analysis and action planning

# **Thematic Opportunities**

- Desire to standardize technology platforms, improve data reliability, reduce redundancy and streamline denominational cost of administration
- Potential opportunity to gain efficiency through consolidation of roles administering benefits – Conference Level, Jurisdictional level, Wespath Level, etc.
- Evaluate and refine product and service offering for workforce of the future - more part-time, more second career, more laity, in and out of position, etc.
- **Denomination has a plethora of assets**. Establish strategy to **repurpose** for greater tomorrow
  - Reserves, real estate, etc.
- Desire to rely on **Wespath as a convener**, perhaps even when not directly something Wespath "owns".







Are there others we may have missed?

Are there any that should be eliminated?

What are the biggest barriers?

Where is the most value?

#### **Report Out and Next Steps**

- Tables report out
- Conference office visits forthcoming to a select few
- Wespath agile approach going forward

